#### EXHIBIT 5.1 SOUTH BILLINGS CAPITAL IMPROVEMENT PROJECTS (ESTIMATED COST AND PRIORITY)

| Item | Project   | E  | stimated Cost | Priority                                | Lead              | Π                       | Fu           | ındiı                                      | na                             |                               |                                |                         |                 |                                    | Pot  | entic | al Pa             | rtne            | rs  |  | —                |                   |                                      |   |
|------|---|----|---------------|---|-------------------|-------------------------|--------------|--|--------------------------------|-------------------------------|--------------------------------|-------------------------|-----------------|------------------------------------|------|-------|-------------------|-----------------|-----|--|------------------|-------------------|--------------------------------------|---|
|      | Note:   |    |               | ,                                       | <u> </u>          | t                       | Ť            |  | <del>-</del>                   | Т                             | Т                              | П                       | Т               |                                    | -    |       | $\overline{}$     | $\top$          | Ť   | $\top$   | Т                | П                 | $\top$                               | $\top$                                  |
|      | Project list represents full range of opportunities explored Priority ranking considers the goals and prioritization criteria developed during planning process. Refer to Appendix A for detailed evaluations. Priorities will be evaluated as the Capital Facilities Plan is developed and priorities may change based on funding opportunities and partnerships. Programs, Policies, and Planning are addressed separately. |    |               | High: 25-28<br>Medium: 18-24<br>Low: 18 |                   | Eligible for TIF Funds* | General Fund | City street/utility improvement/maint fund | State & Federal Grants & Loans | Special Improvement Districts | Business Improvement Districts | New Markets Tax Credits | School District | Community Development Block Grants | City | MET   | Housing Authority | Property Owners |     | School Districts/ Figher Education Developers & Realtors | Health Providers | Service Providers | Montana Department of Transportation | BSEDA<br>NonProfits/Faith Organizations |
| U    | Utility Projects  | \$ | 1,462,500     |   |                   |                         |              |  |                                |                               |                                |                         |                 |                                    |      |       |                   |                 |     |  |                  |                   |                                      |   |
| U-1  | Water & sewer replace/upgrades (see street connectivity)  |    | In Street \$  | Н                                       | Public Works      | Υ                       |              | Х  | X                              | Х                             | х                              | х                       |                 | х х                                | Х    |       |                   | Х               | х   | Х  |                  | х                 | X )                                  | Х                                       |
| U-2  | Connect to City water & sewer services (Assume 275)   | \$ | 962,500       | M                                       | Public Works      | Υ                       |              | Х  | : x                            |                               |                                |                         |                 | Х                                  | х    |       |                   | х               |     |  |                  |                   |                                      | x x                                     |
| U-3  | Street lighting improvements- 8 blocks (internal)   | \$ | 500,000       | L                                       | Providers/ P. Wks | Υ                       |              | Х  |                                | Х                             |                                |                         |                 |                                    | х    |       |                   | х               |     | х  | T                |                   |                                      | T                                       |
| U-4  | Street lighting at key intersections & pedestrian crossing  |    | TBD           | L                                       | Providers/ P. Wks | Υ                       |              | Х  |                                | Х                             |                                |                         |                 |                                    | х    |       |                   |                 |     | х  | T                |                   |                                      | T                                       |
| С    | Connectivity & Access   | \$ | 35,916,510    |   |                   |                         |              |  |                                |                               |                                |                         |                 |                                    |      |       |                   |                 |     |  |                  |                   |                                      |   |
| C-1  | Improve collectors 1/4 mile network complete streets  | \$ | 22,120,000    | Н                                       | P. Wks/Planning   | Υ                       | х            | х  | Х                              | Х                             |                                | х                       | х               | хх                                 | х    |       | П                 | х               | x x | хх   | Т                | П                 | х                                    | x                                       |
| 1    | Newman Lane improvements  | \$ | 380,000       | M                                       | P. Wks/Planning   | Υ                       | х            | Х  | Х                              | Х                             | 1                              | х                       | х               | х х                                | х    | П     | T                 | х               | x x | х х  |                  | H                 | X >                                  | x                                       |
| 2    | Calhoun Lane  | \$ | 2,200,000     | Н                                       | Public Works      | Υ                       | Х            | Х  | Х                              | х                             | t                              | х                       |                 | х х                                | х    |       |                   | х               | x 2 | хх   |                  | П                 | x >                                  | х                                       |
| 3    | Orchard Lane  | \$ | 2,750,000     | Н                                       | Public Works      | Υ                       | х            | х  | Х                              | х                             | t                              | х                       |                 | х х                                | х    |       | $\Box$            | х               | x : | хх   |                  | П                 | x >                                  | х                                       |
| 4    | Midland Road  | \$ | 2,810,000     | Н                                       | Public Works      | Υ                       | х            | Х  | Х                              | Х                             | х                              | х                       |                 | х х                                | х    |       | $\Box$            | х               | х   | х  |                  | П                 | x >                                  | х                                       |
| 5    | Vaughn Lane (Lux)   | \$ | 2,050,000     | Н                                       | Public Works      | Υ                       | х            | х  | X                              | Х                             | t                              | х                       |                 | хх                                 | х    |       | $\Box$            | х               | x : | хх   |                  | П                 | x >                                  | х                                       |
| 6    | Hallowell Lane  | \$ | 2,750,000     | M                                       | Public Works      | Υ                       | х            | Х  | Х                              | х                             | 1                              | х                       |                 | х х                                | х    | П     | T                 | х               | x : | хх   |                  | H                 | x >                                  | х                                       |
| 7    | Southgate   | \$ | 1,830,000     | M                                       | Public Works      | Υ                       | х            | Х  | Х                              | х                             | х                              | х                       |                 | х х                                | х    | П     | T                 | х               | х   | х  |                  | H                 | x >                                  | х                                       |
| 8    | Phillip   | \$ | 2,300,000     | M                                       | Public Works      | Υ                       | х            | Х  | Х                              | х                             | 1                              | х                       |                 | х х                                | х    | П     | T                 | х               | x : | хх   |                  | H                 | x >                                  | х                                       |
| 9    | Ryan  | \$ | 1,000,000     | M                                       | Public Works      | Υ                       | х            | Х  | Х                              | х                             | 1                              | х                       |                 | х х                                | х    | П     | $\Box$            | х               | x : | хх   |                  | H                 | x >                                  | х                                       |
| 10   | Holiday   | \$ | 1,300,000     | M                                       | Public Works      | Υ                       | х            | Х  | Х                              | Х                             | х                              | х                       |                 | х х                                | х    |       | $\Box$            | х               | х   | х  |                  | П                 | x >                                  | х                                       |
| 11   | Jackson   | \$ | 2,750,000     | M                                       | Public Works      | Υ                       | х            | Х  | Х                              | Х                             | 1                              | х                       |                 | х х                                | х    | П     | $\Box$            | х               | x : | х х  |                  | H                 | X )                                  | х                                       |
| 12   | S. 12th Street  |    | TBD           | L                                       | Public Works      | Υ                       | х            | Х  | Х                              | Х                             | 1                              | х                       |                 | х х                                | х    | П     | $\Box$            | х               | х   | х  |                  | H                 | X )                                  | х                                       |
| 13   | Roosevelt   |    | TBD           | L                                       | Public Works      | Υ                       | х            | Х  | Х                              | х                             | 1                              | х                       |                 | х х                                | х    | П     | $\Box$            | х               | x : | хх   |                  | H                 | x >                                  | х                                       |
| C-2  | Priority green corridors with pathways, LID & Trees   | \$ | 700,500       |   |                   |                         |              | T  | T                              | T                             | 1                              |                         |                 |                                    |      | П     | T                 | $\neg$          | T   | $\top$   |                  | H                 |                                      | $\top$                                  |
|      | Vaughn Lane extension (Lux) 1200 LF   | \$ | 84,000        | M                                       | P. Wks/Planning   | Υ                       |              | Х  | Х                              | х                             | 1                              | х                       |                 | х х                                | х    | П     | T                 | х               | х   | х  |                  | H                 | 7                                    | х                                       |
| 2    | South Billings Interchange  | \$ | 67,500        | M                                       | P. Wks/Planning   | Υ                       | İ            | х  | _                              | _                             |                                | х                       |                 | х х                                | х    | П     | 一                 | х               | х   | х  | _                | П                 | 17                                   | х                                       |
| 3    | Orchard Lane  | \$ | 159,000       | M                                       | P. Wks/Planning   | Υ                       | Ī            | х  | Х                              | Х                             |                                | х                       |                 | х х                                | х    |       | П                 | х               | х   | х  | Т                | П                 | 7                                    | х                                       |
| 4    | Southgate Drive   | \$ | 120,000       | M                                       | P. Wks/Planning   | Υ                       | -            | х  | _                              | +-                            | T                              | х                       | -               | х х                                | х    | П     | $\dashv$          | -               | х   | х  | _                | 口                 | <b>一</b> ;                           | х                                       |
| 5    | Phillip Street  | \$ | 135,000       | M                                       | P. Wks/Planning   | Υ                       | -            | х  | _                              | _                             | T                              | х                       | _               | х х                                | х    | П     | $\dashv$          | _               | х   | х  | -                | 口                 | <b>一</b> ;                           | х                                       |
| 6    | Roosevelt extension   | \$ | 135,000       | L                                       | P. Wks/Planning   | Υ                       | T            | х  | Х                              | х                             | П                              | х                       | 丁               | х х                                | х    | П     | o                 | х               | х   | х  | 1                | П                 | 7                                    | х                                       |
| C-3  | Improve pedestrian crossings  | \$ | 846,500       |   |                   |                         | İ            | Т  | Т                              | T                             |                                | П                       | 丁               |                                    |      | П     | 一                 | 十               | 十   | T  | T                | П                 | $\top$                               | $\top$                                  |
|      | Sixth Avenue underpass  | \$ | 67,500        | M                                       | P. Wks/Planning   | N                       | İ            | х  | Х                              | х                             |                                | х                       | х               | х х                                | х    | П     | 一                 | Х               | х   | х  | T                | П                 | х                                    | х                                       |
| 2    | King Avenue (7 crossings)   | \$ | 175,000       | M                                       | P. Wks/Planning   | Υ                       |              | Х  | Х                              | х                             |                                | х                       | х               | х х                                | х    |       | T                 | х               | х   | х  |                  | 厂                 | <b>一</b> ;                           | х                                       |
| 3    | S Billings Blvd crossings   | \$ | 105,000       | M                                       | P. Wks/Planning   | Υ                       |              |  |                                |                               |                                |                         | х               |                                    |      |       | T                 | T               | T   | T  |                  | 厂                 | $\top$                               | $\top$                                  |
| 4    | State Avenue crossings (3)  | \$ | 99,000        | L                                       | P. Wks/Planning   | Υ                       |              | Х  | Х                              | х                             |                                | х                       | х               | х х                                |      |       | T                 | Х               | х   | T  |                  | 厂                 | $\top$                               | х                                       |
| 5    | Internal Complete Streets crossings resid (Assume 12)   | \$ | 300,000       | L                                       | P. Wks/Planning   | Υ                       | İ            | _  | X                              |                               |                                | Х                       | _               | х х                                | х    | П     | -                 | Х               | _   | х  | T                | П                 | х                                    | х                                       |
| 6    | Internal streets S of I-90 (Assume 4 )  | \$ | 100,000       | L                                       | P. Wks/Planning   | Υ                       | T            | Т  | Т                              | T                             | Π                              | П                       | 丁               |                                    |      | П     | $\neg$            | 十               | 十   | $\top$   |                  | П                 | $\top$                               | $\top$                                  |
| C-4  | Implement Safe Routes to Schools  | \$ | 1,078,300     |   | P. Wks/Planning   |                         | Ι            | Se   | e SR                           | RTS P                         | lan                            |                         |                 |                                    | See  | SRT   | S Pla             | n               |     |  |                  |                   |                                      |   |
| 1    | Newman  | \$ | 295,300       |   | P. Wks/Planning   |                         | Τ            |  |                                |                               |                                |                         |                 |                                    |      |       |                   |                 |     |  |                  |                   |                                      |   |

<sup>118</sup> SOUTH BILLINGS MASTER PLAN

# EXHIBIT 5.1 SOUTH BILLINGS CAPITAL IMPROVEMENT PROJECTS (ESTIMATED COST AND PRIORITY)

| Item | Project   | Est | imated Cost | Priority                                | Lead            |                         | Fun          | ding                                       | 9                              |                               |  |                 |      |                                    | Pote | entia  | l Par             | tner                          | 5                                 |   |                  |                   |                                      |   |            |
|------|---|-----|-------------|---|-----------------|-------------------------|--------------|--|--------------------------------|-------------------------------|--|-----------------|------|------------------------------------|------|--------|-------------------|-------------------------------|-----------------------------------|---|------------------|-------------------|--------------------------------------|---|------------|
|      | Note: Project list represents full range of opportunities explored Priority ranking considers the goals and prioritization criteria developed during planning process. Refer to Appendix A for detailed evaluations. Priorities will be evaluated as the Capital Facilities Plan is developed and priorities may change based on funding opportunities and partnerships. Programs, Policies, and Planning are addressed separately. |     |             | High: 25-28<br>Medium: 18-24<br>Low: 18 |                 | Eligible for TIF Funds* | General Fund | City street/utility improvement/maint fund | State & Federal Grants & Loans | Special Improvement Districts | Business Improvement Districts New Markets Tax Credits | School District | TIFD | Community Development Block Grants | City | MET    | Housing Authority | Property Owners<br>Businesses | School Districts/Higher Education |   | Health Providers | Service Providers | Montana Department of Transportation | BSEDA<br>NonProfits/Faith Organizations | Foundation |
|      | Expand parking lot to west and improve alley  | \$  | 166,800     | M                                       | Pub Works/Parks | Υ                       |              |  |                                |                               |  |                 |      |                                    | Ш    |        |                   |                               | Ш                                 | Ш | Ш                |                   |                                      |   | Ш          |
|      | Install sidewalks on Calhoun-\$ also in st costs  | \$  | 65,000      | Н                                       | Public Works    | Υ                       |              |  |                                |                               |  |                 |      |                                    | Ш    |        |                   |                               | Ш                                 |   |                  |                   |                                      |   |            |
|      | Install missing walks on East West side of street   | \$  | 58,000      | Н                                       | Public Works    | Υ                       |              |  |                                |                               |  |                 |      |                                    |      |        |                   |                               |                                   |   |                  |                   |                                      |   |            |
|      | Improve alley maintenance   | \$  | 500         | Н                                       | Public Works    | Υ                       |              |  |                                |                               |  |                 |      |                                    |      |        |                   |                               |                                   |   |                  |                   |                                      |   |            |
|      | Adjust timeline on flashers   | \$  | 5,000       | Н                                       | Public Works    | Υ                       |              |  |                                |                               |  |                 |      |                                    |      |        |                   |                               |                                   |   |                  |                   |                                      |   |            |
| 2    | Ponderosa   | \$  | 700,500     |   |                 |                         |              | See  | SRT                            | S Pla                         | n  |                 |      |                                    | See  | SRTS   | Plar              | ı                             |                                   |   |                  |                   |                                      |   |            |
|      | Improve ped storage NE King & Hallowell   | \$  | 5,000       | Н                                       | Public Works    | Υ                       |              |  |                                |                               |  |                 |      |                                    |      |        |                   |                               |                                   |   |                  |                   |                                      |   |            |
|      | Reconfig intersections at Hallowell, Arlington  | \$  | 25,000      | Н                                       | Public Works    | Υ                       |              |  |                                |                               |  |                 |      |                                    |      |        |                   |                               |                                   |   |                  |                   |                                      |   |            |
|      | Trail connection Kings Green to the school  | \$  | 140,000     | Н                                       | Public Works    | Υ                       |              |  |                                |                               |  |                 |      |                                    |      |        |                   |                               |                                   |   |                  |                   |                                      |   |            |
|      | Ped path along King Ave(all in Green sts.)  | \$  | 530,000     | M                                       | Public Works    | Υ                       |              |  |                                |                               |  |                 |      |                                    |      |        |                   |                               |                                   |   |                  |                   |                                      |   |            |
|      | Trim trees and shrubs at ped crossing   | \$  | 100         | Н                                       | Public Works    | N                       |              |  |                                |                               |  |                 |      |                                    |      |        |                   |                               | П                                 |   |                  |                   |                                      |   | П          |
|      | Install signs & striping at ped crossing-bus access   | \$  | 400         | Н                                       | Public Works    | Υ                       |              |  |                                |                               |  |                 |      |                                    |      |        |                   |                               | П                                 |   |                  |                   |                                      |   | П          |
| 3    | Orchard   | \$  | 82,500      |   |                 |                         |              | See  | SRT                            | S Pla                         | n  |                 |      |                                    | See  | SRTS   | Plar              | ı                             | П                                 |   |                  |                   |                                      |   | П          |
|      | Sidewalks on Jackson Street   |     | TBD         | Н                                       | Public Works    | Υ                       |              |  |                                |                               |  |                 |      |                                    |      |        |                   |                               | П                                 |   |                  |                   |                                      |   | П          |
|      | Curb extensions & crosswalks at Jackson   | \$  | 80,000      | M                                       | Public Works    | Υ                       |              |  |                                |                               |  |                 |      |                                    |      |        |                   |                               | П                                 |   |                  |                   |                                      |   | П          |
|      | Walking school bus program  | \$  | 2,000       | Н                                       | Public Works    | N                       |              |  |                                |                               |  |                 |      |                                    |      |        |                   |                               | П                                 |   |                  |                   |                                      |   | П          |
|      | No Parking Signs on Frances   | \$  | 500         | Н                                       | Public Works    | Υ                       |              |  |                                |                               |  |                 |      |                                    |      |        |                   |                               | П                                 |   |                  |                   |                                      |   | П          |
| C-5  | Improve existing unpaved residential streets  | \$  | 2,862,000   |   | Public Works    |                         |              | See  | SRT                            | S Pla                         | n  | T               |      |                                    | See  | SRTS   | Plar              | n                             | T                                 |   |                  |                   |                                      |   | П          |
| 1    | 9000 LF Per City inventory  | \$  | 2,862,000   | М                                       | Public Works    | Υ                       |              |  |                                |                               |  |                 |      |                                    |      |        |                   |                               | П                                 |   |                  |                   |                                      |   | П          |
| C-6  | Improve resid. streets in poor condition per City inventory   | \$  | 5,540,210   |   |                 |                         |              | See  | SRT                            | S Pla                         | n  |                 |      |                                    |      |        |                   |                               | П                                 |   |                  |                   |                                      |   | П          |
| 1    | Washington Street   | \$  | 510,000     | М                                       | Public Works    | Υ                       |              |  |                                |                               |  |                 |      |                                    |      |        |                   |                               | П                                 |   |                  |                   |                                      |   | П          |
| 2    | Parkway Lane  | \$  | 370,000     | M                                       | Public Works    | Υ                       |              |  |                                |                               |  |                 |      |                                    |      |        |                   |                               | П                                 |   |                  |                   |                                      |   |            |
| 3    | Hillview Lane   | \$  | 240,000     | M                                       | Public Works    | Υ                       |              |  |                                |                               |  |                 |      |                                    |      |        |                   |                               | П                                 |   |                  |                   |                                      |   |            |
| 4    | Midland Road  | \$  | 2,000,000   | M                                       | Public Works    | Υ                       |              |  |                                |                               |  |                 |      |                                    |      |        |                   |                               | П                                 |   |                  |                   |                                      |   |            |
| 5    | Morgan Avenue   | \$  | 670,000     | М                                       | Public Works    | Υ                       |              |  |                                |                               |  |                 |      |                                    |      |        |                   |                               | П                                 |   |                  |                   |                                      |   | П          |
| 6    | 5500 LF residential streets in fair condition per inventory   | \$  | 1,750,210   |   | Public Works    | Υ                       |              |  |                                |                               |  |                 |      |                                    |      |        |                   |                               |                                   |   |                  |                   |                                      |   |            |
| C-7  | Special Projects  | \$  | 2,769,000   |   |                 |                         |              |  |                                |                               |  |                 |      | П                                  | П    |        |                   |                               | Т                                 |   | П                |                   |                                      |   | П          |
| 1    | S. Billings Blvd. / I-90 pathway & landscape improvements   | \$  | 35,000      | М                                       | P. Wks/Planning | Υ                       |              | Х  | Х                              | Х                             | ╧  |                 | Х    | Х                                  | Х    |        |                   | x x                           |                                   | I |                  |                   | Х                                    | х                                       | I          |
|      | Parking Improvements - N. end of Optimist Park-80 cars  | \$  | 184,000     | М                                       | Parks           | Υ                       | Х            | Х  |                                | Х                             |  |                 | Х    | Х                                  | Х    |        |                   |                               |                                   |   |                  |                   |                                      |   |            |
| 3    | Improve Sixth underpass & gateway   | \$  | 1,550,000   | М                                       | P. Wks/Planning | Υ                       | Х            | х  | Х                              | Х                             |  |                 | Х    | х                                  | Х    | T      |                   | х                             |                                   |   |                  | _T                |                                      | $\Box$                                  | $\prod$    |
| 4    | Improve transit facilities-Shelters & Benches   |     | TBD         | М                                       | MET             | Υ                       | _            |  | П                              | Х                             |  | Т               | Х    | х                                  | х    | х      |                   | T                             | T                                 |   | П                | $\neg$            |                                      |   | Т          |
| 5    | Grade separated pathway at 1-90 & Washington St   | \$  | 1,000,000   | L                                       | MDT             | Υ                       |              | Х  | Х                              | Х                             |  | Ι               |      |                                    | Х    |        |                   | х                             | Τ                                 | х | П                |                   | Х                                    | хх                                      | х          |
| G    | Community Greening  | \$  | 2,082,950   |   |                 |                         |              |  |                                |                               |  |                 |      |                                    |      |        |                   |                               |                                   |   |                  |                   |                                      |   |            |
| G-1  | Implement District-wide tree planting program (\$55K/yr)  | \$  | 588,750     | М                                       | Planning/Parks  | Υ                       |              | Х  | Х                              | Х                             | х  |                 | Х    | Х                                  | Х    | $\Box$ |                   | x x                           | :                                 | Х |                  |                   | $\Box$                               | Х                                       | х          |
| G-2  | Implement District-wide tree maint program (\$13,800K/yr)   | \$  | 270,000     | M                                       | Planning/Parks  | N                       |              | Х  | Х                              | Х                             | х  |                 | Х    | Х                                  | х    |        | 1                 | х                             |                                   | х |                  |                   |                                      | Х                                       | х          |
| G-3  | Clean-up drainages & creeks   | \$  | 10,000      |   | Owner           | N                       |              |  | х                              | 一                             |  | Т               | х    | х                                  | х    | $\neg$ |                   | x x                           |                                   | Т | П                |                   | T                                    | х                                       | П          |

# EXHIBIT 5.1 SOUTH BILLINGS CAPITAL IMPROVEMENT PROJECTS (ESTIMATED COST AND PRIORITY)

| Item | Project   | Es | timated Cost | Priority                                | Lead            |                         | Funding          |                              |   |                               |                                |                         |                 |     | Potential Partners |              |                   |                 |            |  |                  |                   |  |   |   |  |
|------|---|----|--------------|---|-----------------|-------------------------|------------------|------------------------------|---|-------------------------------|--------------------------------|-------------------------|-----------------|-----|--------------------|--------------|-------------------|-----------------|------------|--|------------------|-------------------|--|---|---|--|
|      | Note: Project list represents full range of opportunities explored Priority ranking considers the goals and prioritization criteria developed during planning process. Refer to Appendix A for detailed evaluations. Priorities will be evaluated as the Capital Facilities Plan is developed and priorities may change based on funding opportunities and partnerships. Programs, Policies, and Planning are addressed separately. |    |              | High: 25-28<br>Medium: 18-24<br>Low: 18 |                 | Eligible for TIF Funds* |                  | ility improvement/maint fund |   | Special Improvement Districts | Business Improvement Districts | New Markets Tax Credits | School District | _   | City               | MET          | Housing Authority | Property Owners | Businesses | School Districts/ Higher Education Developers & Realtors | Health Providers | Service Providers | Montana Department of Transportation   | BSEDA<br>NonProfits/Faith Organizations | _ |  |
|      | King Avenue greenway enhancements   | \$ | 510,000      | M                                       | Pub Works/Parks | Υ                       |                  | Х                            | Х | Х                             | _                              |                         | )               | ( X | х                  |              |                   |                 | Х          | х  | <u> </u>         | Ш                 | _                                      | х х                                     | _ |  |
|      | Priority pathways as greenways  | \$ | 455,000      | M                                       | Planning/Parks  | Υ                       | ┖                | Х                            | Х | Ш                             |                                | _                       | )               |     | х                  |              | Ш                 | х               | Х          | 丄  | Щ'               | Ш                 | _                                      | хх                                      | Х |  |
| _    | Brownfield PH 1 assessment -Laurel/Parkway Site   | \$ | 10,000       | M                                       | Planning        | N                       | $\perp$          |                              | х | Ш                             |                                |                         |                 | х   | х                  | $oxed{oxed}$ | Ш                 | _               | Х          | 丄  | <u> </u>         | Ш                 | نـــــــــــــــــــــــــــــــــــــ | х                                       | L |  |
|      | Key gateway enhancements \$19300 ea (8)   | \$ | 154,400      | M                                       | Planning/Parks  | Υ                       | ┖                | Х                            | Х | Х                             |                                |                         | )               | ( X | Х                  |              |                   | Х               | х          | 丄  |                  | Ш                 | Х                                      | х                                       | х |  |
|      | Landscape key gateways \$7200 ea (9)  | \$ | 64,800       | M                                       | Planning/Parks  | Υ                       | _                | Х                            | Х | х                             |                                |                         | )               | ( X | Х                  |              |                   | Х               | х          | 丄  | '                | Ш                 | Х                                      | Х                                       | _ |  |
| G-9  | Expand community gardens  | \$ | 20,000       | M                                       | Planning/Parks  | Υ                       |                  |                              | Х |                               |                                |                         | x >             | Х   | Х                  |              | Х                 | Х               | x :        | х  | Х                | Ш                 |  | х                                       | х |  |
| Р    | Public Services & Facilities  | \$ | 7,150,000    |   |                 |                         |                  |                              |   |                               |                                |                         |                 |     |                    |              |                   |                 |            |  |                  |                   |  |   |   |  |
| P-1  | Gymnasium addition to RiversIde School  | \$ | 150,000      |   |                 | Υ                       | ┖                |                              |   |                               |                                |                         | x >             | Х   | Х                  |              |                   |                 |            | х  | х                | Ш                 |  | х                                       | Х |  |
| P-2  | Improve East Amend Park   | \$ | 1,150,000    | M                                       | Pub Works/Parks | Υ                       | Х                |                              |   |                               |                                |                         |                 | х   | Х                  |              |                   |                 |            | х х  |                  | Ш                 | ;                                      | х х                                     | Х |  |
| P-3  | Multi-use/generational community center(s)-feasibility study  | \$ | 150,000      | M                                       | School District | Υ                       | ┖                |                              |   |                               |                                |                         |                 |     | Х                  |              |                   |                 |            | х  |                  | Ш                 |  | х                                       | Х |  |
| P-4  | Multi-use/generational community center(s)  | \$ | 5,000,000    | M                                       | P. Wks/Planning | Υ                       |                  |                              | Х |                               |                                |                         | )               | Х   | х                  |              |                   | Щ               |            | х х  | x                | Ш                 | 2                                      | х х                                     | Х |  |
| P-5  | Replace cop shop  |    | TBD          | M                                       | Police          | Υ                       | Х                |                              |   |                               |                                |                         |                 |     | х                  |              |                   | Щ               | $\perp$    |  |                  | Ш                 |  |   |   |  |
| P-6  | Playground improvements Optimist Park   | \$ | 200,000      | L                                       | Parks           | Υ                       | Х                |                              | Х | Х                             |                                |                         |                 | Х   | Х                  |              |                   |                 |            |  |                  | ш                 |  | Х                                       | Х |  |
| P-7  | Convert historic Amend barn to community use  | \$ | 500,000      | L                                       | Parks/ Partner  | Υ                       | Х                |                              | Х |                               |                                |                         | )               | ( X | х                  |              |                   | Щ               | $\perp$    |  |                  | Ш                 | х                                      | Х                                       | х |  |
| LU   | Zoning, Land Use, Character   | \$ | 920,000      |   |                 |                         |                  |                              |   |                               |                                |                         |                 |     |                    |              |                   |                 |            |  |                  |                   |  |   |   |  |
| LU-1 | Improve character of gateways   | \$ | 920,000      |   |                 |                         | ┖                |                              |   |                               |                                |                         |                 |     |                    |              |                   |                 | $\bot$     | $\perp$  |                  | Ш                 |  |   |   |  |
| 1    | Laurel Road median landscape  | \$ | 450,000      | M                                       | P works/parks   | Υ                       |                  | Х                            | Х | х                             | Х                              |                         |                 | х   | х                  |              |                   | Щ               | $\perp$    |  |                  | Ш                 | х                                      |   |   |  |
| 2    | Calhoun Gateway @ Sta improvements  | \$ | 20,000       | M                                       | P works/parks   | Υ                       |                  |                              | Х | х                             | Х                              |                         | )               | Х   | х                  |              |                   | х               | $\perp$    |  |                  | Ш                 | х                                      |   |   |  |
| 3    | State Ave gateways (3) 1st, 2nd, 4th  | \$ | 60,000       | M                                       | P works/parks   | Υ                       |                  | Х                            | Х | х                             |                                |                         | )               | Х   | Х                  |              |                   | Х               |            |  |                  |                   | Х                                      |   |   |  |
| 4    | at Calhoun, Orchard, Hallowell and Jackson  | \$ | 80,000       | M                                       | P works/parks   | Υ                       |                  |                              |   |                               |                                |                         |                 |     | Х                  |              |                   | Х               |            |  |                  |                   | Х                                      |   |   |  |
| 5    | Laurel Road gateway (3) Moore, Parkway & S. Billings Blvd   | \$ | 60,000       | M                                       | P works/parks   | Υ                       |                  |                              | Х | х                             | Х                              | Х                       | )               | Х   | х                  |              |                   | Х               |            |  |                  |                   | Х                                      |   |   |  |
| 6    | Parkway streetscape, landscape & wayfinding improvements  | \$ | 250,000      | L                                       | P works/parks   | Υ                       |                  |                              | Х | х                             | Х                              | Х                       | )               | Χ   | х                  |              |                   | х               |            |  |                  | Ш                 | х                                      |   |   |  |
| Е    | Economic and Community Development  | \$ | 80,000       |   |                 |                         |                  |                              |   |                               |                                |                         |                 |     |                    |              |                   |                 |            |  |                  |                   |  |   |   |  |
| E-1  | Feasibility study for business incubator/job training center  | \$ | 80,000       | M                                       | Planning        | Υ                       | Х                |                              | Х |                               |                                |                         | )               | ( X | х                  |              |                   |                 | X :        | х  |                  |                   |  | х х                                     | х |  |
| E-2  | Job training center   |    | TBD          | M                                       | Planning/ BSEDA | Υ                       |                  |                              | Х |                               |                                |                         |                 |     | Х                  |              |                   |                 | X          | х х  |                  |                   |  | х х                                     |   |  |
| Н    | Health, Safety and Resiliency   | T  | BD-Partners  |   |                 |                         |                  |                              |   |                               |                                |                         |                 |     |                    |              |                   |                 |            |  |                  |                   |  |   |   |  |
| H-1  | Built environments that promote health & safety   | 1  | TBD-Partners | Н                                       | Collaboration   | N                       | Х                | X                            | Х | х                             |                                |                         | )               | ( X | х                  | х            | Х                 | х               | Х          | х х  |                  |                   | х                                      | Х                                       |   |  |
| H-2  | Address environmental concerns- pollution   | 1  | TBD-Partners | Н                                       | Planning        | Υ                       |                  |                              | Х |                               |                                |                         |                 |     | х                  |              |                   | Х               | х          |  |                  |                   | Х                                      |   |   |  |
| H-3  | Improve access & transport choices  | 1  | TBD-Partners | Н                                       | P. Wks/Planning | Υ                       |                  |                              |   |                               |                                |                         |                 |     | х                  | Х            |                   |                 |            | х  |                  |                   | Х                                      |   |   |  |
| H-4  | Mobile Clinics - health, dental, vision   | 1  | TBD-Partners | M                                       | Providers       | N                       | $\mathbb{I}^{-}$ | $\prod$                      | Х |                               |                                |                         | х               |     |                    |              |                   |                 | X :        | х  | х                | х                 |  | Х                                       | Х |  |
| H-5  | Improve access to nutritious foods-markets & gardens  | 1  | TBD-Partners | M                                       | Health          | N                       |                  |                              | Х |                               |                                |                         |                 | Х   | Х                  | Х            |                   | Х               | X :        | х  | Х                | х                 |  | Х                                       | Х |  |
| H-6  | Recruit service providers to District   | 7  | TBD-Partners | M                                       | Planning        | N                       |                  |                              |   |                               |                                | T                       | )               | (   | х                  |              |                   | х               | Х          | х  | $\Box$           | х                 |  | х х                                     | Х |  |
| H-7  | Improve recreation and education opportunities  | 7  | TBD-Partners | M                                       | Parks           | N                       | х                |                              |   |                               |                                | T                       | х               |     | х                  |              |                   | 一               | х :        | х  | х                | х                 |  | х х                                     | Х |  |
|      | Compact infill-housing choice and nearby services   | 7  | TBD-Partners | M                                       | Planning        | N                       |                  |                              |   |                               |                                | $\neg$                  |                 |     | х                  |              | Х                 | T               | 丁          | х  | Т                | 厂                 | $\Box$                                 | х                                       |   |  |
|      | Health care in District   | ٦  | TBD-Partners | M                                       | Planning/TIFD   | Υ                       | Т                | Т                            |   |                               | 一                              | 寸                       | T               | х   |                    |              | П                 | $\neg$          | Х          | $\top$   | х                | х                 | $\top$                                 | $\top$                                  |   |  |
|      |   | \$ | 47,611,960   |   |                 |                         |                  |                              |   |                               |                                |                         |                 |     |                    |              |                   |                 |            |  |                  |                   |  |   |   |  |

## EXHIBIT 5.2

#### SOUTH BILLINGS PROGRAMS, POLICIES & PLANNING IMPLEMENTATION ACTIONS

| Item | Programs, Policies, and Planning Actions  | Budget    | Related Actions or Plans | Priority                              | Score | Lead                  | Fun          | nding                                      |                                |  |                         |                         |                                    | Poter | ntial F | Partne                            | rs         |                                     |                       |                   |                                      |  | $\neg$     |
|------|---|-----------|--------------------------|---------------------------------------|-------|-----------------------|--------------|--|--------------------------------|--|-------------------------|-------------------------|------------------------------------|-------|---------|-----------------------------------|------------|-------------------------------------|-----------------------|-------------------|--------------------------------------|--|------------|
|      | Notes:  List represents full range of opportunities explored  Priority ranking and scoring considers the goals and prioritization  criteria developed during planning process  Refer to appendix for detailed evaluations and scoring  Priorities will be evaluated annually as work plans are developed and  priorities may change based on funding opportunities and partnerships  Capital projects are addressed in a separate list. |           |                          | High= 25-28<br>Medium= 18-24<br>L <18 |       |                       | General Fund | City Street/Utility Imprvm't & Maint Funds | State & Federal Grants & Loans | Special Improvement Districts Business Improvement Districts | New Markets Tax Credits | School District<br>TIFD | Community Development Block Grants | City  | MET     | Housing Authority Property Owners | Businesses | School Districts / Higher Education | Developers & Realtors | Service Providers | Montana Department of Transportation | BSEDA<br>Non Profits / Faith Organizations | Foundation |
| U    | Utility Infrastructure  |           |                          |                                       |       |                       |              |  |                                |  |                         |                         |                                    |       |         |                                   |            |                                     |                       |                   |                                      |  |            |
| 1    | Inventory/plan for communication & technology service   | Min       | Private Utility Plans    | M                                     | 24    | Providers             |              |  |                                | Х  |                         | Х                       | Ш                                  | Х     |         | х                                 | Х          |                                     | Х                     | Х                 |                                      | х  |            |
| 2    | Financial assistance programs for owners/renters  | TBD       | CDBG                     | M                                     | 20    | City                  |              | х  | Х                              |  |                         |                         | х                                  | х     |         | х                                 |            |                                     |                       |                   |                                      | Х  | i x        |
| С    | Connectivity & Access   |           |                          |                                       |       |                       |              |  |                                |  |                         |                         |                                    |       |         |                                   |            |                                     |                       |                   |                                      |  |            |
| 1    | Policy - Use of TIFD w/ SID for local street improvements   | Staff-Min | Devel Policy             | Н                                     | 25    | Planning / TIFD       |              | х  |                                |  |                         |                         | Ш                                  | Х     |         |                                   |            |                                     |                       |                   |                                      |  |            |
| 2    | Amend TIP, CIP & transport plans for priorities   | Staff-Min | TIP                      | Н                                     | 25    | City                  |              | Х  |                                |  |                         |                         | Ш                                  | Х     |         |                                   |            |                                     |                       |                   |                                      |  |            |
| 3    | Improve transit service   | TBD       | TIP                      | M                                     | 22    | MET Transit           |              |  | Х                              |  |                         |                         |                                    |       | х       |                                   |            |                                     |                       |                   |                                      |  |            |
| G    | Community Greening  |           |                          |                                       |       |                       |              |  |                                |  |                         |                         |                                    |       |         |                                   |            |                                     |                       |                   |                                      |  |            |
| 1    | Green job training programs   | TBD       | Econ Devel Plan          | Н                                     | 26    | BSEDA / Educators/NP  |              |  | Х                              |  |                         | х                       | Х                                  | Ш     |         |                                   | Х          | Х                                   |                       |                   |                                      | х х  | ( X        |
| 2    | Community gardens, farming & forestry programs  | TBD       | Health, Parks            | M                                     | 22    | Non Profits/ Parks    | х            |  | Ш                              |  |                         |                         | х                                  | х     |         | х                                 | Х          |                                     | )                     | к                 |                                      | х  | : x        |
| 3    | Assistance to bring landscape up to standards   | TBD       | Devel Code               | M                                     | 18    | Planning              | Х            |  | Х                              |  |                         |                         | Х                                  | Х     |         | Х                                 | Х          | Х                                   |                       |                   | Х                                    | Х  | ( X        |
| Р    | Public Services & Facilities  |           |                          |                                       |       |                       |              |  |                                |  |                         |                         |                                    |       |         |                                   |            |                                     |                       |                   |                                      |  |            |
| 1    | Improve code enforcement  | TDB       | Zoning Code              | M                                     | 21    | City Planning         | Х            |  |                                |  |                         |                         | Ш                                  | Х     |         | Х                                 | Х          |                                     |                       |                   |                                      | Х  |            |
| 2    | Increase police presence  | TBD       | Public Safety            | M                                     | 21    | City Police           | х            |  |                                | х  |                         |                         | ш                                  | х     |         |                                   |            |                                     |                       |                   |                                      |  |            |
| 3    | Feasibility/site selection study community center   | \$60,000  | Parks & Rec              | M                                     | 20    | City Planning         | Х            |  |                                |  |                         | Х                       | Х                                  | Х     |         | Х                                 | Х          | Х                                   | X )                   | K                 |                                      | х х  | ( X        |
| 4    | Improve library services  | TBD       | Library Master Plan      | M                                     | 18    | City-Planning         | Х            | _  |                                |  |                         | х                       | Ш                                  | Х     |         |                                   |            | Х                                   |                       |                   |                                      | Х  | ( X        |
| 5    | Expand activities & recreation programs in parks  | TBD       | PRPL Master Plan         | M                                     | 18    | City Parks            | х            |  | х                              | х  |                         |                         | х                                  | х     |         | х                                 | Х          | х                                   | )                     | K                 |                                      | х х  | ( X        |
| 6    | Retain schools - coordinate community & school planning   | Min-staff | School Plan              | M                                     | 18    | SD#2 w/ City Planning |              |  |                                |  |                         | х                       |                                    | Х     |         |                                   |            | х                                   |                       |                   |                                      | Х  | í X        |
| LU   | Zoning, Land Use, Character   |           |                          |                                       |       |                       |              |  |                                |  |                         |                         |                                    |       |         |                                   |            |                                     |                       |                   |                                      |  |            |
| 1    | Zoning Changes  | \$75,000  | Zoning Code              | Н                                     | 28    | City Planning         | Х            |  | Х                              | Х  |                         |                         | $\Box$                             | Х     |         | Х                                 |            |                                     |                       |                   | -                                    | Х  |            |
| 2    | Manage & rehabilitate deteriorated properties   | Workshop  | Housing Plan             | Н                                     | 28    | City Planning         |              |  |                                |  | $\Box$                  | х                       | х                                  | Х     |         | х х                               | Х          | Х                                   | X )                   | к                 | Ш                                    | х х  | Х          |
| 3    | Improve compatibility of land uses-zoning & guidelines  | zone chg  | Growth Policy            | Н                                     | 26    | City Planning         | х            | _  | ш                              |  | Ш                       |                         | Ш                                  | х     |         |                                   | $\perp$    | Щ                                   |                       |                   | Ш                                    | _  | Ш          |
| 4    | Zoning for use by right to improve predictability   | zone chg  | Development Regs         | Н                                     | 26    | City Planning         | Х            | _  | Ш                              |  | Ш                       |                         | Ш                                  | х     |         |                                   |            | Ш                                   |                       |                   | Ш                                    | Щ.   | Ш          |
| 5    | Expand live-work opportunities  | zone chg  | Housing Plan             | M                                     | 24    | City Planning         | х            |  | х                              | х  | Ш                       |                         | ш                                  | Х     |         | х                                 |            | х                                   |                       |                   | Х                                    | х х  | _          |
| 6    | Increase housing choices  | zone chg  | Growth Policy            | M                                     | 23    | City Planning         | Х            |  | Х                              |  | Х                       |                         | Ш                                  | х     |         | х                                 |            | Ш                                   | Х                     |                   | Ш                                    | х  | Х          |
| 7    | Workshop/programs to engage and support renters   | \$25,000+ | Housing Plan             | M                                     | 22    | City Planning         | х            |  | х                              | х  | Ш                       | х                       | х                                  | ш     |         | х х                               | X          |                                     |                       |                   | Ш                                    | Х  | Х          |
| 8    | Temporary use of vacant properties  | TBD       | Zoning Code              | M                                     | 21    | City Planning         |              |  | Ш                              |  | Ш                       |                         | х                                  | Ш     |         | Х                                 | X          | Ш                                   |                       |                   | Ш                                    | х  | Х          |
| 9    | Encourage small, local micro-business zone  | zone chg  | Economic Devel           | M                                     | 20    | City Planning         | х            |  |                                | х  |                         |                         | Х                                  | х     |         | х                                 | Х          |                                     | Х                     |                   |                                      | х  | Х          |

## EXHIBIT 5.2

#### SOUTH BILLINGS PROGRAMS, POLICIES & PLANNING IMPLEMENTATION ACTIONS

| Item | Programs, Policies, and Planning Actions   | Budget    | Related Actions or Plans | Priority                              | Score | ore Lead Funding Potential Partners |              |  |     |                               |  |   |   |                                    |      |                         |                 |            |                                     |                       |                   |                                      |  |        |
|------|--|-----------|--------------------------|---------------------------------------|-------|-------------------------------------|--------------|--|-----|-------------------------------|--|---|---|------------------------------------|------|-------------------------|-----------------|------------|-------------------------------------|-----------------------|-------------------|--------------------------------------|--|--------|
|      | Notes: List represents full range of opportunities explored Priority ranking and scoring considers the goals and prioritization criteria developed during planning process Refer to appendix for detailed evaluations and scoring Priorities will be evaluated annually as work plans are developed and priorities may change based on funding opportunities and partnerships Capital projects are addressed in a separate list. |           |                          | High= 25-28<br>Medium= 18-24<br>L <18 |       |                                     | Seneral Fund | City Street/Utility Imprvm't & Maint Funds | Gre | Special Improvement Districts | susiness improvement Districts New Markets Tax Credits |   |   | Community Development Block Grants | City | VIET  Housing Authority | Property Owners | dusinesses | school Districts / Higher Education | Developers & Realtors | Service Providers | Montana Department of Transportation | BSEDA<br>Non Profits / Faith Organizations |        |
| 10   | Retain affordable housing  | TBD       | Zoning & Housing         | M                                     | 19    | City Planning                       | Ľ            | Ŭ  | Х   | Ü, .                          |  | , |   | х                                  | х    | Х                       | Х               |            | ,                                   | х                     |                   |                                      | х х  |        |
| 11   | Protect established single-family subdivisions   | zone chg  | Zoning Code              | M                                     | 18    | City Planning                       | х            |  |     |                               |  |   |   |                                    | х    |                         | Х               |            |                                     |                       |                   |                                      | П  | П      |
| 12   | Re-evaluate parking requirements   | \$20,000  | Zoning Code              | M                                     | 18    | City Planning                       | х            |  |     |                               | х  |   | х | Пľ                                 | х    |                         | х               | х          |                                     | х                     |                   |                                      | х  |        |
| Е    | Economic and Community Development   |           |                          |                                       |       |                                     |              |  |     |                               |  |   |   |                                    |      |                         |                 |            |                                     |                       |                   |                                      |  |        |
| 1    | Marketing programs to recruit desired uses   | TBD       | Economic Devel           | Н                                     | 27    | TIFD/BSEDA                          |              |  |     |                               |  |   |   |                                    | х    |                         | х               | Х          |                                     |                       |                   |                                      | х  |        |
| 2    | Maintain Inventory of properties available to investors  | \$8,000   | Economic Devel           | Н                                     | 25    | Planning/TIFD                       |              |  |     |                               |  |   |   | ][                                 | х    |                         | Х               | Х          |                                     |                       |                   |                                      |  | $\Box$ |
| 3    | Job training focused on neighborhood needs   | TBD       | Economic Devel           | M                                     | 24    | BSEDA                               |              |  | Х   |                               | Х  |   | Х | х                                  |      |                         |                 | Х          | Х                                   |                       |                   |                                      | х х  | Х      |
| 4    | Business retention & expansion programs  | TBD       | Economic Devel           | M                                     | 24    | BSEDA/TIFD                          |              |  |     |                               | х  |   | х |                                    | х    |                         | х               | х          |                                     |                       |                   |                                      | Х  |        |
| 5    | Database revenue generated & business in SBBURD  | Min-staff | Economic Devel           | M                                     | 23    | Planning/TIFD                       |              |  |     |                               |  |   | Х |                                    | х    |                         | Х               | Х          |                                     |                       |                   |                                      |  |        |
| 6    | Create a small local services/micro business zone  | zone chg  | Zoning , Econ Devel      | M                                     | 23    | City Planning                       |              |  | х   | 1                             | х х  |   |   | х                                  | Х    |                         | х               | х          |                                     |                       |                   |                                      | х х  | Х      |
| 7    | Landscape & farming programs w/in District   | TBD       | Zoning , Econ Devel      | M                                     |       | Non Profits /City                   |              |  |     |                               |  |   |   | х                                  | Х    | Х                       | Х               |            | Х                                   | )                     | (                 |                                      | х х  | Х      |
| 8    | Clusters of home-based businesses & live/work  | zone chg  | Zoning , Econ Devel      | M                                     | 20    | City Planning                       | х            |  |     |                               |  |   |   | х                                  |      |                         |                 | Х          | Х                                   | Х                     |                   |                                      | х х  | Х      |
| 9    | Business incubator   | TBD       | Economic Devel           | M                                     | 19    | BSEDA/Educators                     |              |  | х   |                               |  |   |   |                                    |      |                         |                 | х          |                                     |                       |                   |                                      | х х  | Х      |
| Н    | Health, Safety and Resiliency*   |           |                          |                                       |       |                                     |              |  |     |                               |  |   |   |                                    |      |                         |                 |            |                                     |                       |                   |                                      |  |        |
| Α    | Farmers & artist market  | Min       | Health                   | M                                     |       | Non Profits                         |              | $\Box$                                     |     |                               | х  |   |   |                                    | х    |                         | х               | х          | х                                   | )                     | Х                 |                                      | х  | Х      |
| В    | Expand mobile clinics in neighborhood  | TBD       | Health                   | M                                     | 20    | Providers                           |              |  | Х   |                               |  |   |   |                                    |      |                         |                 | х          |                                     | )                     | Х                 |                                      | Х  | Х      |

<sup>\*</sup> Many of the actions in other areas address health and safety